

HEALTH AND WELLBEING BOARD

TUESDAY, 27TH SEPTEMBER, 2022

PRESENT: Councillor F Venner in the Chair

Councillors J Dowson and S Golton

Leeds Committee of the West Yorkshire Integrated Care Board

Tim Ryley - Place Based Lead, Leeds Health & Care Partnership

Directors of Leeds City Council

Tim Fielding – Deputy Director of Public Health

Cath Roff – Director of Adults and Health

Val Waite – Head of Service Learning Inclusion - Children and Families

Third Sector Representative

Corrina Lawrence, CEO of Feel Good Factor

Helen Hart, Safeguarding Adults Deputy Designated Nurse

Pip Goff – Director, Forum Central

Representative of Local Health Watch Organisation

Dr John Beal - Healthwatch Leeds

Representatives of NHS providers

Sara Munro - Leeds and York Partnership NHS Foundation Trust

Julian Hartley - Leeds Teaching Hospitals NHS Trust

Thea Stein - Leeds Community Healthcare NHS Trust

Safer Leeds Joint Representative

Jane Maxwell – Area Leader, Communities

Representative of Leeds GP Confederation

Jim Barwick – Chief Executive of Leeds GP Confederation

Wider Determinants of Health – Partnership Working Representative

Gerard Tinsdale -Chief Officer for Housing, Housing and Environment

1 Welcome and introductions

Councillor Venner welcomed everyone to the meeting and expressed the Boards condolences over the recent passing of HM Queen Elizabeth II, additionally, the following matters were reported and noted;

Forward Leeds - Congratulations were given to Forward Leeds for the outstanding CQC rating recently awarded.

Director for Children and Families the Chair noted Sal Tariq had taken on a new role and she expressed the thanks of the Board to Sal for all his work as Director for Children and Families. The Chair noted Julie Longworth would be his interim successor.

Appointments to the Board –

The Chair welcomed new appointees to the Board;

- Rebecca Charlwood, in her new role as the Independent Chair of Leeds Committee of the West Yorkshire Integrated Care Board.
- Dr Jason Broch, and Dr Sarah Forbes, as joint representatives as clinicians.
- The Chair also welcomed Corrina Lawrence, CEO of Feel Good Factor Leeds, and Helen Hart, CEO of Barca Leeds to the meeting, noting they would represent the third sector in the future.

2 Appeals against refusal of inspection of documents

There were no appeals against the refusal of inspection of documents.

3 Exempt Information - Possible Exclusion of the Press and Public

There was no exempt information.

4 Late Items

There were no formal late items noted but supplementary information was submitted in relation to item 14 – Submission of the better care fund plan 2022/23.

5 Declaration of Interests

No declarations of interest were made.

6 Apologies for Absence

The following apologies had been received;

- Cllr N Harrington with Cllr C Anderson as a substitute.
- Victoria Eaton with Tim Fielding as a substitute.
- James Rogers with Gerard Tinsdale as a substitute.
- Julie Longworth with Val Waite as a substitute.
- Paul Money with Jane Maxwell as a substitute.

Apologies had been received from Cllr Arif, Superintendent Dan Wood, Anthony Kealy.

7 Open Forum

No matters were raised under the Open Forum.

8 Minutes

RESOLVED – That the minutes of the meeting held on 28th April 2022 be confirmed as a correct record.

9 Amendments to Article 17 of the Constitution, Health and Wellbeing Board Terms of Reference, Council Procedure Rules and membership of the Health and Wellbeing Board

The report of the Director of Adults and Health provided the board with an update regarding the amendments agreed at the Leeds Full Council meeting

on the 20 July 2022 in relation to Article 17 (Health) of the Council's Constitution.

The Strategy Partnership Development Manager for Leeds Health Partnerships Team presented the report and outlined the changes to the constitution made in response to the Health and Social Care Act 2022 to reflect the new Integrated Care Board structure. The changes included new appointments for mandatory representatives to the Health and Wellbeing Board, amendments to terms of reference and the Council procedure rules. New appointees were noted as follows; Tim Ryley (Place Based Lead, Leeds Health & Care Partnership) is nominated as the representative of the Leeds Committee of the West Yorkshire ICB, Rebecca Charlwood as the Independent Chair, Leeds Committee of West Yorkshire Integrated Care Board representative, Dr Jason Broch and Dr Sarah Forbes as the joint Clinician representatives,

RESOLVED –

- a) To note the amendments agreed at the Full Council meeting on the 20th July 2022 in relation to Article 17 of the Councils Constitution, The Health and Wellbeing Board (HWB) Terms of Reference and Council Procedure Rules,
- b) To note the updated membership of the HWB.

10 Leeds Health and Wellbeing Strategy refresh - a strategy to 2030 & The West Yorkshire Partnership Five Year Strategy refresh update

The report of the Chief Officer of the Health Partnerships Team outlined the refreshed Health and Wellbeing Strategy.

The contents of the report was presented by the Strategy Partnership Development Manager for Health Partnerships, the Chief Officer for Health Partnerships and the Associate Director Of Strategy ICB. Board members were presented with an update on the refreshed Leeds Health and Wellbeing Strategy (HWS) refresh approach as the work initiated in 2020 before the Covid-19 pandemic, resumes. Board members discussed that the proposed refreshed HWS approach was not a rewrite of the current HWS and would reaffirm key features of the existing strategy whilst also evolving the priorities to reflect the current context and wider approach to consolidating indicators.

The following was outlined,

- the current 2016-2021 strategy (extended to 2023) has served the city well and will continue to be central to the refreshed strategy.
- Key evidence including the Joint Strategic Assessment and feedback from patients, service users and people provided over the years has been used to shape the refresh.
- Developments since 2016 including the impact of the Covid-19 pandemic, cost of living crisis, greater health and care integration, Best City Ambition and stronger interface with local, regional and national

strategies, approaches and relationships will be inform the refreshed strategy approach

- The proposed refreshed twelve priorities have been focused under three groupings people, place and productivity aligning to developments of other key strategic reviews such as the Inclusive Growth Strategy. These proposed priorities outline in the report were noted to be in the draft stages as engagement with key stakeholders and groups will continue and a final working draft document will be presented to the Board in December 2022 followed by key committee engagement and a public launch of the strategy in June/July 2023
- Ambitions for the document are to set out a narrative for the future, relate to experiences of citizens to a practical breadth of partnership involvement and action, integrate combined work plans across West Yorkshire to create a regional core strategy and ethos and to focus on challenges faced in the light of climate change and the cost of living crisis which may further contribute to inequalities and ties into the ambition to become a Marmot city.

The Board discussed the following matters:

- The need to ensure there is recognition of the impact of digital exclusion and to support greater accessibility to engage with the development of the refreshed Leeds HWS strategy.
- The necessity of the proposed re-branding and visual identity of Leeds Care and Health Partnerships was considered; it would need to be tailored toward the citizens of Leeds for local systems to deliver the ambitions.
- The Leeds Big Chat 2021 had outlined areas for improvement through direct consultation with citizens with access to services being a common priority identified. The refreshed HWS strategy should have a demand based approach and tailor services to communities based on need for local provision.
- Members were supportive of the idea of 'holding our nerves' and limiting the amount of priorities as delivering against them can be very complex, often generational issues. Going forward need to ensure that the priorities explain past achievements and what is expected in the future within realistic timeframes. A good outcome from a clear health and wellbeing strategy should ensure care provision directs service users to the correct service or professional, including If priorities are changed too often it can be difficult to measure success.
- Working with partners across West Yorkshire is essential to create a shared vision with clear priorities in terms of the West Yorkshire Partnership Five Year Strategy and it is important that this strategy is made up of local Health and Wellbeing Strategies. Members noted the language of the report made the strategy feel connected with other localities.

- The ambition for Leeds to become a Marmot city was acknowledged and the refresh will align with established strategies such as the Healthy Leeds Plan and sets out a clearer narrative across all planned strategies for Health and Wellbeing.

RESOLVED –

- a.) That the approach outlined in the submitted report to refresh the Health and Wellbeing Strategy be endorsed.
- b.) To note the comments made during discussions and to agree the direction of travel regarding the Health and Wellbeing Strategy refresh as outlined in the report.
- c.) To agree to receive a further report on the Health and Wellbeing Strategy refresh in December 2022.

11 Net Zero Targets for 2022

The report of the Leeds Anchors for Sustainability Taskforce (LAST) provided members of the board with information related to the Leeds Health and Care Climate Commitment.

The Environmental and Sustainability Manager for the Yorkshire Ambulance Service and Chief Officer for Health Partnerships introduced the report which outlined the roadmap for delivering a net zero NHS and how this ties in with the Leeds Best City Ambition to be a net zero carbon city by 2030. It was noted that although there is substantial work to be done, the changes happening in Leeds were positive through the City centre park, the biggest urban park in Europe since 1985, green jobs growth, the Council electric vehicle fleet being the largest for a local authority and an extension to the Leeds PIPES network. The ambitions will be achievable if well planned actions are co-ordinated across the health and care system. Understanding climate change through the lens of health and wellbeing and associated services will be integral to protecting those most vulnerable to its effects.

Delivering a net zero NHS is being embedded within the organisations, with reference to it in all standard NHS contracts, obligated through the Government Procurement Policy Note 06/21; taking account of Carbon Reduction Plans in the procurement of major government contracts for social value and net zero in procurement. Immediate action is essential as the NHS will bear the brunt of health issues related to the changing climate. It was noted there is social value for net zero in all possible avenues of health and wellbeing which will assist with minimising pressure on the health service in light of the repercussion's climate change will have on population health.

The Greener NHS have set two targets i.e. for emissions controlled directly to reach a target of net zero by 2040 and for emissions that can be influenced to reach net zero by 2045. Leeds will try to achieve net zero standards faster than proposed under national legislation. This is based on the progress Leeds has made to date, the plans in place and strong joined up system working to deliver against this shared ambition enables Leeds to be in a strong position to be able to deliver.

The Board discussed the following matters:

- Although climate change is a global issue, local actions can make a big impact. Aiming to have the 'twenty minute neighbourhood' idea and good provision of local services will help to impact climate change from a transport and energy perspective, as well as improving the situation for people and workers.
- The intention should be to 'change the game', there is a need to change the way of life to combat climate change. The balance with international co-operation, and Leeds needs to do all it can to protect itself from arising dangers, such as hotter summers. The time for action is immediate and although there will be high costs incurred by adapting infrastructure it is the best hope for protecting people.
- Interest was shown in the developing food strategy plans with ideas noted to include, support of the rural economy and activities that target climate change and also have the potential to improve public health. It was noted that the Public Health team were developing the Leeds Food Strategy which will be brought to the Board in the future. The aim of the national NHS Food Strategy for staff catering and patient provision was outlined as to provide sustainable meals and minimise waste with surveys to measure success.
- Affordability and feasibility were noted as barriers to achieving net zero due to the high cost of changing to sustainable technology, there is a huge range of services of different sizes with different needs
- The hot weather experienced this year has highlighted that buildings in the UK are not necessarily designed to cope with extreme heat. Therefore, work needs to be considered to ensure greater resilience of infrastructure across the city.
- Inequalities and the cost of living crisis was discussed as there is disparity in choices available to people which links to the refreshed strategy in order to help those who need it most. A review of the policies and proposals to be net zero should be conducted annually to analyse areas of success and also where more focus or funding is needed.

RESOLVED –

- a) To acknowledge the legal requirement to deliver net zero within the local health and care sector as set out within the Climate Change Act (2008) and clarified within the Health and Care Act (2022) be noted.
- b) To recognise the role of local health and care sector organisations to support national and local climate policy including, but not limited to, the Net Zero Strategy, Greener NHS vision, National Adaptation Programme, and Leeds' local climate emergency declaration.
- c) To commit to reviewing the progress of the local health and care sector towards the delivery of its stated net zero and

climate adaptation ambitions on an annual basis and to create further opportunities at HWB level to further engage on this work.

- d) To identify areas for cross-sector collaboration to accelerate the delivery of climate mitigation (achieving net zero) and adaptation (mitigating impacts of future climate hazards).

Additionally Board Members will seek to action the following within their own organisations:

- a) To reflect the risks of failing to mitigate and failing to adapt to climate change, as identified by the national Committee on Climate Change and regional Climate Team Leeds Commissions, as part of organisational corporate risk registers and business continuity planning.
- b) To commit to developing, delivering, and regularly reviewing at board level costed organisational action plans for climate mitigation (achieving net zero) and climate adaptation (mitigating impacts of future climate hazards) if not already doing so.
- c) To commit to incorporate a requirement to consider the impact of all major decisions on organisational environmental/climate targets as part of the formal decision making/business case process.

To commit to providing Carbon Literacy training (or equivalent) for all organisational Board members/non-executive directors and to undertake engagement with every healthcare team to ensure understanding of organisational climate plans.

12 **Drug and Alcohol Funding and Partnership Update**

The report of the Director of Public Health outlined the new proposals for drug and alcohol treatment in response to the additional funding being received by Leeds, from the Supplemental Substance Misuse Treatment and Recovery Grant, split over the next three years.

The item was introduced by the Health Improvement Principal and outlined how the funding for 2022/23 would be targeted at key interventions based on the Office for Health Improvement and Disparities (OHID) prescribed areas. Proposals include areas such as increased strategic leadership; Enhanced prevention, treatment, and recovery provision; increase in residential alcohol detox and / or rehabilitation capacity within Leeds and Integrating and improving care pathways between criminal justice settings and treatment. It was also noted that Forward Leeds, the integrated drug and alcohol service, had received an outstanding CQC rating and currently had the capacity to support three 3500 people at any time, of any age.

The Board received an overview of the ten key intervention areas identified through the planning documents associated with the funding and the guidance for local delivery partners on how the funding should be spent including, revisions to the local performance framework, delivery plans and staffing.

The Board discussed the following matters:

- The proposals link to crime prevention in relation to violence and drugs which serves the ambition and duty of the service and partnership arrangements.
- The first meeting of the Drug & Alcohol Partnership Board is arranged for November 2022 and the suggestion that a representative from the probation service would be an appropriate appointment was noted.
- Noting the intention for an update to be presented to the HWB in 2023 the Board requested that a representative from relevant partners including Forward Leeds team be invited to attend to provide with feedback regarding the approach and effectiveness of the plan
- Prevention is better than cure was the favoured approach and members were supportive of the new proposed methods of engagement through working with schools and festivals and the detailed digital campaigns. Targeted engagement with younger people will assist with reducing the overall number of people needing help for the future which will allow more funding to be spent on treating current patients.
- As funding will be spread out over three years it was deemed necessary to consult and review the plans to identify gaps in service provision, for example the service will aim to reach those less likely to access it, older people with less visible issues and also through different methods, including street advocacy teams, early help hubs and a greater amount of specialists within the team.
- In response to a comment that historically drug support received greater investment even though people often struggle with drug and alcohol problems together, the Board received assurance the funding will be spread equally over drug and alcohol support.

In conclusion the Board commended Forward Leeds and St Anne's recovery on the success of their service provision. The Board noted the service was working well at targeting inequalities, being an approachable service, which helped reduce the stigma attached to of reaching out for help and also worked well with the emergency services to provide good care of patients.

RESOLVED –

- a) That the update on the additional funding being received, by Leeds, from the Supplemental Substance Misuse Treatment and Recovery Grant be noted.
- b) That the proposal for the new Drug and Alcohol Partnership and governance arrangements including the relationship to the HWB be endorsed.
- c) That the findings of the drug and alcohol needs assessment and updated Drug and Alcohol Strategy and revised action plan be presented to the HWB in 2023.

13 Connecting the wider partnership work of the Leeds Health and Wellbeing Board

The report of Chief Officer Health Partnerships provided a summary of recent overview of activity the Health and Wellbeing Board has undertaken in development workshops or at health and care Board to Board meetings.

RESOLVED – That the contents of the report be noted.

14 Submission of the Better Care Fund Plan 2022/23

The joint report of the Director of Pathway Integration, ICB in Leeds and Deputy Director Integrated Commissioning, Adults and Health provided board members with an update on the Better Care Fund Plan 2022/23.

RESOLVED – That the contents of the report be noted.

15 Developing the NHS Leeds CCG Annual Report 2022-23 (Q1)

The report of the Senior Communications and Involvement Manger, NHS West Yorkshire Integrated Care Board informed members of the process of developing the NHS Leeds CCG Annual Report 2022-2023 (Q1). Although Integrated Care Boards had been established on 1st July 2022, NHS England still required all former Clinical Commissioning Groups to produce a final annual report and account for their last quarter of operation (1st April – 30th June 2022). The submitted report followed the prescribed format to a specific timetable.

RESOLVED –

- a) To note the process to develop the NHS Leeds CCG draft annual performance report for Q1 2022-23.
- b) To Note the extent to which NHS Leeds CCG has contributed to the delivery of the Leeds Health and Wellbeing Strategy 2016-2021.
- c) To note the recording of this acknowledgement in the NHS Leeds CCG's annual report, according to statutory requirement.

16 Date and Time of Next Meeting

RESOLVED – To note date and time for the next meeting will be held on the 15th of December 2022 at 9:00am.